In 2022, as the education community continued to experience impactful change, MIND Research Institute leaned into what we do best—neuroscience, research, and providing students with a solid foundation in math. This year, we innovated more than ever before to accelerate learning and empower the next generation of problem solvers.

To view the web version of our Annual Report at mindresearch.org/2022.
To Our Partners

As I think about the theme of this year’s annual report, I cannot help but reflect on the significance of not just this year but the past three years.

The COVID-19 pandemic exacerbated existing gaps in U.S. students’ math achievement. According to the 2022 School Pulse Panel, 64% of public schools reported that the pandemic played a significant role in students being behind grade level at the start of the 2021-22 school year. The imperative is clear: schools must accelerate math learning, but the question remains, how?

This year, we knew we had a critical role to play in supporting school districts’ initiatives to accelerate student learning. We know that the science of how we learn provides guidance for effectively accelerating math achievement. Leaning into our neuroscience approach, we positioned ST Math to address the needs of our educators in the interest of what would be best for their students. We launched ST Math Immersion summer

Brett Woudenberg
Chief Executive Officer
MIND Research Institute
Accelerating School Success

This year, we leveraged our flagship program ST Math to solve specific problems for educators. With all of the changes and improvements we were making, one thing remained the same—students love JiJi and ST Math!

Hear what students think about ST Math and learning with JiJi » https://youtu.be/cHT4Z5zgqbg

New ST Math Resources

We added all-new ST Math games not just to delight students, but to empower teachers and administrators to strengthen math skills in the classroom. We addressed math fluency, mathematical discourse, social emotional learning, productive struggle, summer school, and more. Here are just some of the solutions we innovated and iterated on through ST Math.

All New ST Math Games: Avoiding Chocolate Covered Broccoli

How ST Math Helps Students with Dyscalculia Learn
https://blog.mindresearch.org/blog/how-st-math-helps-students-with-dyscalculia-learn

Using Your ST Math Console for Personalized Learning
https://blog.mindresearch.org/blog/using-your-st-math-console-for-personalized-learning

How ST Math’s Problem Solving Process Develops Social Emotional Learning Skills

Can Professional Learning Improve Your ST Math Implementation?
https://blog.mindresearch.org/blog/can-professional-learning-improve-your-st-math-implementation
With tremendous support from our partners, ST Math continued to reach more students, teachers, and schools than ever before.

More Miles and Milestones for ST Math

Over the year, we continued to form strategic partnerships that helped our patented approach to math reach more students across the country. MIND partnered with Boston Public Schools to bring ST Math to the largest public school system in Massachusetts. We also teamed with Milwaukee Public Schools, the largest school district in Wisconsin, to make ST Math available in every one of their elementary and middle schools, and in select high schools.
ST Math Awards

Ji Ji loves a trophy, and we do too! We added these awards and recognition for ST Math to our trophy case in 2022.

Best Learning Recovery Tool

Best Customer Experience in EdTech

Math Solution

Math Solution

“We are excited to provide all elementary students in Boston Public Schools with targeted support through ST Math. We have seen strong results in our schools that have used this program with fidelity in the past and see its expansion, along with relevant standards-aligned core instruction, as a key part of our multi-tiered system of support to close gaps created and exacerbated by the COVID-19 pandemic.”
—Brenda Cassellius, Boston Public Schools Superintendent

“When our kids use ST Math on a regular basis, we saw that our math scores have really improved. Not only have our math scores gone up but students are saying math is their favorite subject and I think Ji Ji has a lot to do with that.”
—Frank Lammers, Principal, Milwaukee German Immersion School
Edtech Design For Good

We continued to create and participate in podcasts, blogs, and speaking engagements. Topics like neuroscience, diversity, equity, inclusion, and improving math education remained front and center for us, and how input from teachers, students, and families shapes our programs became a common thread in all of our content.

Podcasts

People, Process, and Penguins: Designing Math Experiences
https://blog.mindresearch.org/blog/people-process-penguins
We held a panel discussion about MIND’s design approach to ST Math and other learning experiences we create for schools, students, and families.

Speaking Engagements

Cultivating Mathematicians: When DEI Drives Design
https://blog.mindresearch.org/blog/cultivating-mathematicians-when-dei-drives-design
Twana Young, MIND’s Vice President of Curriculum and Instruction, and Kayla Mack, Ohio Department of Education’s Education Program Specialist, took center stage at SXSW EDU to discuss what it means to cultivate mathematicians.

Educator Perspectives

“MPS’ mission is to accelerate the academic achievement of all students. We are excited to expand our partnership with the non-profit organization MIND Research Institute towards mathematically equipped all students to solve the world’s more challenging problems.”
— Jennifer Mims-Howell, Chief Academic Officer, Milwaukee Public Schools
https://youtu.be/e-_MRF9eb2Q

“I love how ST Math makes my students think about math in a different way. When they are struggling, I have to tell them that I know the math, but we need to figure out the puzzle together. We use math chats, mats, manipulatives, and anything else we can use to help our friend JiJi! I also love that my EL students are able to solve puzzles independently. The look of accomplishment on their faces when they finish a level without me! ST Math meets the needs of my diverse classroom easily. I can do a math chat with one group and assign specific puzzles to another. The options are now endless.”

“I love that ST Math is accessible to all students, regardless of reading capabilities or lack thereof. Because it’s all visual, students are able to problem solve and determine the directions and answers on their own with minimal teacher instruction and interaction. It makes the students more independent and active participants in their math learning.”
— Katherine M., Teacher, Stamford Public Schools, Stamford, CT
Accelerating Community Engagement

This year marked an exciting turning point where we slowly returned to in-person events. It was so special to see JiJi back in classrooms making students and educators smile. And while there’s nothing better than seeing our partners face to face, the past two years taught us that we can accelerate community engagement just about anywhere!

MIND’s Math Week

We introduced Math Week which is all about connecting! We partner with schools, districts, and/or county offices and offer a program to engage families in meaningful math activities which can be done from the comfort of home. This program comes at no cost to the participants, thanks to donor support. Families engage in MathMINDs stories that combine the best of storytelling and mathematics. The stories derive inspiration from cultural traditions originating in Lesotho, Madagascar, Ghana, and China. Each story explains how games are played, and new ones are made available throughout Math Week.

Dive into Math Week ➔
https://blog.mindresearch.org/blog/change-the-way-your-community-experiences-math

Research Informs Everything We Do

At MIND, we perform fundamental and applied research in neuroscience, mathematics, and education. We continued to focus on understanding how the brain learns and how data can help us make even better decisions for the future.

Rethinking Attendance in Edtech - Andrew Coulson, MIND’s Chief Data Science Officer, discussed the concept of attendance as it relates to edtech programs like ST Math. He explained how attendance connects to our ST Math Theory of Change, and how establishing consistent attendance impacts students’ time and progress in the program.
https://blog.mindresearch.org/blog/rethinking-attendance-in-edtech

The EdTech Genome Project: Talking Implementation - Elizabeth Birie, Professional Learning Developer, lent her expertise to the EdTech Genome Project. Coordinated by the EdTech Evidence Exchange, the EdTech Genome Project is “creating an evidence-based framework to help educators make better-informed decisions about which technologies to use in their classrooms and schools—and how to implement them most effectively.”
https://blog.mindresearch.org/blog/edtech-genome-project
In January 2022, MIND hosted its first national ST Math Leadership Symposium. Over 350 educators showed up online to share their love for JiJi and grow even deeper in their ST Math implementation and usage. Our ST Math partners are the most dedicated, enthusiastic, perseverant individuals around!

Read a recap of the event »
https://blog.mindresearch.org/blog/takeaways-for-educators-from-leadership-symposium

We launched a livestream series all about the creativity of math! Each episode infused foundational math concepts into an interactive art project. During the show, viewers met one of our MIND colleagues, who guided them through step-by-step instructions, asking questions along the way, as they make something amazing together.

Learn more about the livestream »
https://blog.mindresearch.org/blog/minds-new-livestream-creativeminds

For so many years, JiJi Day has been a monumental event that our ST Math community looks forward to every April. We were amazed to see how schools all over the country celebrated JiJi in their own special ways. We also designed several activities that students and teachers could do in the classroom or at home to ensure everyone could participate.

See how we celebrated »
https://blog.mindresearch.org/blog/celebrate-jiji-day-2022

ST Math Challenges

Whether education partners wanted to start the school year with strong implementation, accelerate their usage, or just encourage a love of problem solving, there was an ST Math challenge for that! We loved seeing ST Math teachers and administrators share their math learning with us over social media.

Follow ST Math on Twitter »
https://twitter.com/STMath

CreativeMINDs Livestream

JiJi Day

ST Math Leadership Symposium
Accelerating Strategic Partnerships

How do we serve when the challenges are many? How do we accelerate learning so that students across the country can master mathematics and stay on grade level? The answer could be simple, like solving a puzzle and removing a barrier so that JiJi the penguin can cross the screen. Or perhaps more complex, like challenging deeply embedded institutional norms, focusing on issues of equity and access, and removing the systemic barriers of race, culture, and poverty.

At MIND, we believe that education is the answer. And that neuroscience points the way, informs the journey, and lights the path.

As we near our 25th year of service, we've embraced a massive challenge: transform math learning nationwide and beyond. Every student has the potential to understand and genuinely love math deeply. ST Math is a powerful, equitable tool that can change hearts and minds. We’re committed to our mission to mathematically equip all students to solve the world’s most challenging problems. And we're grateful to the partners who helped make this vision a reality for over two million children.

We invite you to join us for the journey! The road is long, barriers exist, and answers may not come quickly, but grounded in a belief in science and a focus on excellence, we can’t help but be optimistic about what lies ahead.

The Social Impact Team – Kimberly Mogavero, Vanessa Ryan, Lilian Pahn, David Perkins

One8 Foundation works side-by-side with its partners to create social change and propel outstanding leaders with compelling ideas that deliver scaled, sustainable impact. Driven by the fact that social change is urgent and complex, the One8 Foundation believes that education is the doorway to individual success and self-determination. One8 supports best-in-class applied learning and STEM education in Massachusetts K-12 schools. Partnering with MIND, One8 and their Mass STEM Hub team have reached over 107,000 students in 259 schools within 65 districts through their school grants and complementary programming.

Watch Champion Day 2022 video » https://youtu.be/wNIU4UW6VIs
John Deere Inspire, the John Deere Foundation’s global education program, has invested in youth through the work of world-class nonprofit organizations, brilliant teachers, and schools since 2011. Inspired by a world in which all students are empowered to unlock their full potential, the John Deere Foundation has made a bold commitment to strive for equity by serving at least 1 million underserved and underrepresented youth in John Deere’s home communities over a 10 year period. With John Deere’s support, MIND brings the power of ST Math to thousands of students and their teachers annually.

Verizon brings a lasting commitment and a lifetime of change focused on bridging the digital divide. Verizon Innovative Learning provides the tools to help millions of students thrive in today’s digital economy, while equipping teachers with practical educational resources and strategies to inspire students to explore STEM. In addition to technology access, Verizon Innovative Learning provides innovative solutions such as ST Math to students and educators that not only transform education, but also futures.

AERDF’s (The Advanced Education Research & Development Fund) EF+Math Program funds bold approaches through inclusive discovery and development, with the goal of dramatically improving math outcomes for Black and Latinx students in grades 3-8. EF+Math builds on existing evidence that executive function (EF) skills help students learn math more effectively. MIND is partnering with EF+Math under the Prototyping Track, developing an innovative learning system that embeds executive function skill-building opportunities within equitable, high-quality math content and instruction.

Cisco and the Cisco Foundation collaborates with nonprofit and non-governmental organizations worldwide to develop technology-based solutions in different investment areas including education. Cisco’s continued partnership has enabled MIND to increase the reach, impact, and efficacy of ST Math, driving innovation to meet the changing educational needs of today’s students, families, and teachers.
Overdeck Family Foundation, founded in 2011, focuses exclusively on enhancing education, funding efforts both inside and outside of school in the areas of early childhood, informal STEM education, and K-9 programs that include supporting educators and student-centered learning environments. In 2021, the Foundation announced a three-year $3.75 million grant to support MIND’s work accelerating and transforming math learning through the enhancement and expansion of ST Math, as well as the research and development of engaging, standards-aligned tools and curriculum.

Honda USA Foundation supports society in the areas of education, mobility, the environment, and traffic safety by strategically collaborating with like-minded organizations to drive sustainable change in marginalized communities throughout the nation where Honda operations are located. Thanks to our partnership with the Honda USA Foundation, MIND has been able to empower students in under-resourced communities in California and Nevada with the benefits of ST Math, sharing the gift of strong math foundations with over 1,800 young scholars.

The Arnold and Mabel Beckman Foundation was established in 1977 with a solid commitment to giving back to the scientific community and a strong focus on supporting leading-edge research in chemistry and the life sciences. Dr. Beckman had a passion to support young people and innovative research projects, and the Foundation honors his vision by supporting promising young scientists, boosting efforts in science education, and espousing excellence in all things. Currently, the Beckman Foundation is supporting MIND’s development of InsightMath, an inclusive, wrap-around core curriculum, the final version of which is expected to be rolled out in Spring 2024.

Phillips 66 Foundation plays a unique and critical role in fostering a thriving society that values safety, honor, and a commitment to identifying solutions to society’s most significant challenges. In partnership with MIND, they invest in strengthening economic vitality by fueling ST Math education in the regions where their employees live and work. In this way and many others, Phillips 66 is committed to advancing math and engineering while improving lives.
$5 MILLION AND UP
One8 Foundation
Phillips 66
Verizon

$3 MILLION AND UP
Cisco Foundation
Overdeck Family Foundation
PwC Charitable Foundation
Samueli Foundation

$1 MILLION AND UP
Arconic Foundation
Chevron Corporation
Croul Family Foundation
David and Michelle Horowitz
Emulex Corporation
Hyundai Motor America
Jim and Sheila Peterson
John Deere and Company
Microsemi
AERDF : EF+Math Program
Paul and Margo Folino
Rockwell Automation
The Boeing Company - National
UC Irvine
Windsong Trust

$500,000 AND UP
Abbott Medical Optics
APS Foundation, Inc.
Bank of America
Bill and Pat Podlich
Capital Group
Children & Families Commission of Orange County
Dennis and Carol Troesh
Fluor Corporation
Helping Us Help Ourselves Foundation
Janet and James “Walkie” Ray
John and Sherry Phelan
Michael and Susan Dell Foundation
NewSchools Venture Fund
OneWest Bank/CIT Bank
Pacific Life Insurance : Pacific Life Foundation
Ted and Janice Smith
The Argyros Foundation
The Larry and Helen Hoag Foundation
The Seaver Institute
The Whitman-Harsh Family Foundation
Toyota USA Foundation
Ueberroth Family Foundation
William E Bloomfield, Jr.

$250,000 AND UP
Albert and Bettie Sacchi Foundation
Apollo Education Group : University of Phoenix Foundation
Ford Motor Company
Fred Taylor
General Motors
Gerard Family Trust
KDK-Harman Foundation
Leonetti/O’Connell Foundation
Macy’s Foundation
Marion Knott
Marjorie Rawlins
Matthew and Sydni Peterson
Matthew and Roberta Jenkins
Pitney Bowes Inc.
Ralph and Else Stern
Segerstrom Foundation
Southern California Edison
The Beall Family Foundation
Wells Fargo Bank
Xerox

$100,000 AND UP
American Honda Foundation
Arnold and Mabel Beckman Foundation
Brady Education Foundation
California Community Foundation
Carol and Budge Collins
CME Group / Chicago Board of Trade
Thank you to our partners for another successful year.

DIRECTV
Donald P. and Dodo Kennedy
Dwight Stuart Youth Fund
Dynamax International Trading Co., Ltd
Edwards Lifescience
Ella Fitzgerald Charitable Foundation
Hastings/Quillin Fund
Hot Topic Foundation
Houston Endowment
Jim and Vivian McCluney
Mara W Breech Foundation
Marc Levin
Michelle Rohe
NAMM
Napa Valley Vintners
Norris Foundation
O.L. Halsell Foundation
RGK Foundation
Rose Hills Foundation
Rowena Yarac Schaber
S.L. Gimbel Foundation
SAP America, Inc.
Southern California Gas Company
State Farm Companies Foundation
Stephen and Sally Herrick
Steve and Amy Litchfield
Symantec Corporation
Taco Bell Foundation
The Ahmanson Foundation
The Annenberg Foundation
The Carol and James Collins Foundation
The Cummins Foundation
The Dito Devcar Foundation
The Green Foundation
The Kling Family Foundation
Tim and Jean Weiss
Troy Group
U.S. Bank
United Way of Greater Los Angeles
W.M. Keck Foundation
William E Hixson Foundation

Five Point Communities Management, Inc.
Gilbert and Jacki Cisneros
Google, Inc.
Henry and Elizabeth Segerstrom
Henry Guenther Foundation
Herbert Lucas
ITC Holdings Corp.
John and Constance Chambers
John R. and Elizabeth Stahr
McMaster-Carr Supply Company
Mike and Janice Lowther
Mike S. and Ellie Gordon
Miller Environmental, Inc.
Northrop Grumman : Northrop Grumman Foundation
Peggy and Robert Sprague
Robert E. and Linda F. Yellin
Roth Family Foundation
Steinmetz Foundation
Tarsadia Foundation
The Grammy Foundation
The J. Willard and Alice S. Marriott Foundation
The Roripaugh Family Foundation
The Sutton Family Charitable Fund
United Way for Southeastern Michigan
Viejas Entertainment & Productions
WHH Foundation

$25,000 AND UP
ACT, INC.
Adams Legacy Foundation
AFCEA : AFCEA - Southern California
AT&T Inc : AT&T Foundation
Bright Funds
Citigroup
Clearlight Partners, LLC
Crevier Classic Cars / Crevier Sales & Leasing
David and Darrellyn H. Melilli
David Mark and Sandy Stone
Edwin Fuller
First American Corporation
George Hoag Family Foundation
Greg Njoes
Herb and Carol Amster Philanthropic Fund
Horowitz Management Inc.
I-Rise Foundation
IMC Chicago Charitable Foundation
JP Morgan Chase Foundation
James and Catherine Emmi
James and Suzanne Mellor
Joshua Taylor
Larry and Dee Higby
Leo M. Shortino Family Foundation
Long Beach Community Foundation

$50,000 AND UP
Bruce and Karen Cahill
Conexant Systems, Inc.
ConocoPhillips
Dick and Mary Allen
Donald and Constance Sperling Foundation
Emil and Maureen Brolick
Eric and Connie Boden
Experian Americas
Falcon Investment Group
Fariborz and Azam Maseeh

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Mike and Sheila Lefkowitz
National Society of Black Engineers
NEC Foundation of America
Opus Bank : Opus Community Foundation
Orange County Community Foundation
Pacific General Ventures
Quartics
Richard L. and Ginny Linting
Ronald McDonald House Charities
SchoolsFirst Federal Credit Union
Taylor Pham Fund
Technology for Kids Foundation
The Allergan Foundation
The Eisner Foundation
The Guardian Life Insurance Company of America
The Lookout Foundation, Inc.
Toshiba America Foundation
TransCanada
Western Digital Corporation
Yum! Brands Foundation, Inc.

$10,000 AND UP

Allen Charitable Lead Annuity Trust
Amazon Web Services
Ann W McDonald
Atalanta Partners
Barbara Roberts
Benjamin Du
Bill and Linda Kreidler
Brett Woudenberg
Bruce Chapman
Chicago Mercantile Exchange
Commercial Bank of California
Community Bank
Cox Communications Inc.
Crane Foundation, Inc.
Damien M Jordan
Dan S. and Sharon Whelan
Dancing Tides Foundation
Daryl and Patricia Pelc
Davis Guggenheim and Elisabeth Shue
DaVita Total Renal Care, Inc.
Deborah Lima
Don and Wendy Garcia
Donald and Carol Murray Family Trust
Douglas and Lynn Freeman
DTCC (Depository Trust & Clearing Corporation)
Dwight Decker
Edward and Helen Shanbrom Family Fund
EQT Foundation
Erik and Kari Brandi
Farmers and Merchants Bank
Freeport-McMoRan Copper & Gold Foundation
Gibson, Dunn & Crutcher
Glen and Dorothy Stillwell Charitable Trust
Hitachi, Ltd.
IBM Corporation : IBM Corporation - Southern California
J.P. Morgan Chase
James P. Hagstrom and Cynthia O’Neill
James W. and Gail Daniels
Jane Fugishige Yada
John and Kerry Holtrust
John and Tasha Morgridge
John Bishop and Barbara Nieto
JustGive.org
KPMG LLC
Legacy Ladies, Inc.
Liz Merage
Marian and Garth Bergeson
Mark Bodner
Massachusetts Executive Office of Education
Mathematical Sciences Research Institute
Mike Ray
Morgridge Family Foundation
National Defense Industry Association
Network for Good
New Century Financial Corporation
Noelle Marketing Group
Orange County Business Journal
Orange County United Way
Otis and Joann Healy
Patricia Dempster
PNC Foundation and Charitable Trust
RF Nano Corporation
Richard and Susan Bridgford
Rick Smetanka : Haskell & White LLP
Robert and Connie Ihrke
Robert and Dallas Celecia
Rockwell Collins
Rolf Uitzetter
Sam Goldstein
Savills
Soka University of America
Sooch Foundation
Staples Inc.
Stephen and Kathy Peterson
The Draper Foundation
The Fieldstone Company
The Itri Family Foundation
The Merage Foundation
The Pacific Endowment
The William C. Bannerman Foundation
Thomas E. and Gerda Sparks
Tiger Woods Foundation
Tim Molnar, CFP
Tony and Ginger Allen
United Health Foundation
United Technologies
University of Delaware
Walt Disney Company : Disneyland Resort
Walmart Foundation
William and Pam Lawless
Zeiss Optics Corporation

Note: List reflects cumulative giving as of October 28, 2022
2022 continued the momentum we saw in 2021 when it came to media coverage. ST Math and the wealth of resources provided to support students, teachers, and families did not go unnoticed.

**Coverage of MIND and ST Math appeared in:**

- District Administration
- Education Week
- EdWeek Market Brief
- eSchool News
- EdSurge
- Language Magazine
- MarketScale
- SmartBrief

**Brand Awareness**

- **70,852**
  - social media followers
  - (17% growth from previous year)

- **9%**
  - increase in organic search visibility
  - year over year

- **262,250**
  - blog views

- **1,700,000**
  - lifetime views
  - on our YouTube channel

Connect with us on:

- @JiJiMath
- @MIND_Research
- MIND Research Institute
MIND Research Institute’s fiscal year 2022 financial statements were audited by BDO LLP, certified public accountants. For a complete copy of the 2022 Audited Financial Statements, please email lwan@mindresearch.org or call 949.345.8698.

**SUPPORT AND REVENUES**

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$7,629,849</td>
</tr>
<tr>
<td>In-kind revenues</td>
<td>—</td>
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<tr>
<td><strong>TOTAL FUNDRAISING AND PHILANTHROPY</strong></td>
<td><strong>$ 7,629,849</strong></td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program fees – schools</td>
<td>25,569,943</td>
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<tr>
<td><strong>TOTAL SUPPORT AND REVENUES</strong></td>
<td><strong>$ 33,199,792</strong></td>
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**EXPENSES**

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<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program</td>
<td>31,264,885</td>
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<tr>
<td>Management</td>
<td>2,363,808</td>
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<tr>
<td>Fundraising</td>
<td>1,123,748</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$ 34,752,441</strong></td>
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<tr>
<td>Other Income/(Expense) Net</td>
<td>1,830,638</td>
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</table>

**INCREASE IN NET ASSETS**

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>277,989</td>
<td>3,549,564</td>
</tr>
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</table>

**BEGINNING NET ASSETS (DEFICIT)**

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>164,452</td>
<td>(3,385,112)</td>
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</table>

**NET ASSETS, ENDING**

<table>
<thead>
<tr>
<th>FY 2022</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ 442,441</td>
<td>$ 164,452</td>
</tr>
</tbody>
</table>
Life at MIND

At MIND, our core values are people, learning, and problem solving. If you were to ask most MINDers though, “people” is our first and most important core value. With the brilliance and tenacity of our colleagues, we’ve got the ability to do anything and change the world. Here is a peek into life at MIND in 2022.

ST Math Support Team: JiJi’s Friendly Service Experts »
https://blog.mindresearch.org/blog/st-math-support-team

Bringing Robotics to a STEAM Elementary School »
https://blog.mindresearch.org/blog/robotics-steam-lab-elementary-school

MINDShare 2021: A Virtual Retreat with Tangible Connections »
https://blog.mindresearch.org/blog/mindshare-2021-a-virtual-retreat-with-tangible-connections

Powered by Purpose: Colleagues Use Volunteer Hours to Give Back »
https://blog.mindresearch.org/blog/colleagues-use-volunteer-hours-to-give-back

Insights from a Transitioning Teacher at MINDShare 2022 »
https://blog.mindresearch.org/blog/insights-from-a-transitioning-teacher-mindshare-2022

MIND Announces New Chief Financial Officer Geri Cohen »

Ellen Bialo Joins MIND Board »
# Board of Directors

## MIND Research Board

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Terry Crane</td>
<td>Chairman of the Board, President, Crane Associates</td>
</tr>
<tr>
<td>Chuck Amos</td>
<td>Chief Executive Officer, GuideK12</td>
</tr>
<tr>
<td>Ellen Bialo</td>
<td>President and CEO, Interactive Educational Systems Design</td>
</tr>
<tr>
<td>Mark Bodner, Ph.D.</td>
<td>Co-founder &amp; Research Scientist, MIND Research Institute</td>
</tr>
<tr>
<td>Donald E. Garcia</td>
<td>Founder, Pinnacle Consulting Group</td>
</tr>
<tr>
<td>David L. Horowitz</td>
<td>Chairman, Horowitz Management</td>
</tr>
<tr>
<td>Steve E. Litchfield</td>
<td>Chief Financial Officer and Chief Strategy Officer, MaxLinear, Inc.</td>
</tr>
<tr>
<td>James “Jim” McCluney</td>
<td>Executive Chairman of the Board, Emulex Corporation (Retired)</td>
</tr>
<tr>
<td>John H. Phelan Jr.</td>
<td>Executive Vice President of Capital Research &amp; Management, Capital Group Companies, Inc. (Retired)</td>
</tr>
<tr>
<td>Brett Woudenberg</td>
<td>Chief Executive Officer, MIND Research Institute</td>
</tr>
</tbody>
</table>

## ST Math Board

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Edwin D. Fuller</td>
<td>Chairman of the Board, President, Laguna Strategic Advisors</td>
</tr>
<tr>
<td>Mark Bodner, Ph.D.</td>
<td>Co-founder &amp; Research Scientist, MIND Research Institute</td>
</tr>
<tr>
<td>Mary deWysocki</td>
<td>Senior Director of Corporate Affairs, Cisco Systems, Inc.</td>
</tr>
<tr>
<td>Claudia Kreisle</td>
<td>Manager of Social Impact, Phillips 66</td>
</tr>
<tr>
<td>Brett Woudenberg</td>
<td>Chief Executive Officer, MIND Research Institute</td>
</tr>
</tbody>
</table>

## EMERITUS

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Matthew Peterson</td>
<td>Founder and Director Emeritus</td>
</tr>
<tr>
<td>Ted Smith</td>
<td>Chairman Emeritus</td>
</tr>
<tr>
<td>Dr. Gordon Shaw</td>
<td>Founder</td>
</tr>
</tbody>
</table>

*Note: List reflects Board of Directors as of November 1, 2022*
Something Better for Math is In Sight

Our most significant contribution to changing math education is just around the corner. We are excited to announce InsightMath, a K-6 neuroscience-based core curriculum that transforms student learning by teaching math the way the brain learns so all students are equipped to succeed.

Begin to learn more about where MIND is headed, and sign up for updates!

insightmath.com

Thank you for supporting our mission. Together, we’ll continue to accelerate learning for a brighter future where all students are mathematically equipped to solve the world’s most challenging problems.

To learn more about MIND’s mission, programs, and impact, please contact socialimpact@mindresearch.org.

Support MIND’s mission

https://store.mindresearch.org/pages/donate